MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT: Evaluation of DIA

REFERENCE: Action Memorandum No. A-437, 30 Nov 64

1. In response to the reference memorandum, the DD/S&T has reviewed the status of its relations with the DIA to identify any major problem area or significant improvements which may serve as a basis for pending discussions between the DCI and [illegible] Briefly, it appears that as one moves from research and development programs through collection operations to analytical, production and estimative programs, the effectiveness of collaboration and coordination and the quality of the DIA community contribution progressively deteriorates.

2. Research and Development - Since your exchange of correspondence with the Deputy Director, DIA, in February and March, 1964, which created a formal mechanism for the coordination of R&D, and since the reorganization of DIA to provide for central management of intelligence-oriented research performed by the Services, the DIA participation has improved. DIA now is in the position to serve as an effective focal point for coordination, having improved knowledge and control of relevant DOD research programs. Information exchanges between CIA and DIA coordinators are more effective and meaningful and increasingly reflect the spirit of the agreement reached between [illegible] and yourself.

3. Collection and Analysis - In the ELINT Advisory Group to DIRNSA for management of the National ELINT Plan (NEP) and in the SIGINT Evaluation Sub-Committee of the USIB SIGINT Committee the DIA participation has been both responsive and effective. However, we detect some inclination on the part of DIA to move into military [illegible] We believe that the CIA participation in the NEP will frustrate any such plans of DIA, but this is a potential problem area.
4. Production and Estimating - In intelligence production and estimative activities related to foreign scientific and technical programs, the DIA contribution has not been impressive. The Directorate of Science and Technology (DIAST) is the DIA component charged with programming and coordinating the S&T intelligence production programs of the Services. It also exercises considerable control over the budgets of the Foreign Technology Division (FTD) of the Air Force Systems Command, the Foreign Scientific and Technological Center (FSTC) of the Army Materiel Command and the Scientific and Technological Intelligence Center (STIC) of ONI. DIAST has become a rather large, non-producing staff with little or no in-house intelligence production or estimative capability. Its creation has placed one more echelon of command between the USIB S&T committees (JAEIC, GMAIC and SIC) and the producing Service elements. DIAST's coordination role has also tended to pre-empt the USIB committees' coordination responsibilities wherever Service participation is involved. As a result, the DIA contribution to the production of the USIB S&T committee, and especially participation in the National Intelligence Estimates programs, is extremely limited. In our opinion, if this situation continues, the Office of Scientific Intelligence in DD/S&T will have to assume a greater role in direct support of the JAEIC, GMAIC and SIC because of the inability of DIA to respond to the needs of these committees in a timely and effective manner.

Albert D. Wheelon  
Deputy Director  
for  
Science and Technology