

JOINT STAFF
INFO SERVICE CENTER

IMMEDIATE
O 221035Z JUL 94
FM USCINCEUR VAHINGEN GE//ETCC//
TO CINCUSAREUR HEIDELBERG GE//AEAGC-O/AEAGD//
CINCUSAFE RAMSTEIN AB GE//CC/DO/DOX/DPX/RS//
CINCUSHAVEUR LONDON UK//N3/N31/N5/N7//
COMSOCEUR VAHINGEN GE HQ MARFOREUR BOEBLINGEN GE
USCINCCENT MACDILL AFB FL//CCJ3//
CINCUSACOM NORFOLK VA
USCINCSOC MACDILL AFB FL//SOJ3/SOJ9//
USCINSTRANS SCOTT AFB IL USCINSTRAT OFFUTT AFB NE
DIRNSA FT GEORGE G HEADE MD CIA WASHINGTON DC
DIA WASHINGTON DC DMA WASHINGTON DC
HQ DMA FAIRFAX VA//PR// DLA CAMERON STATION VA
INFO JOINT STAFF WASHINGTON DC//J3-JOD/J3-SOD/J35//
SECDEF WASHINGTON DC//OASD/PA-DPL/PA//
SECSTATE WASHINGTON DC
WHITE HOUSE SITUATION ROOM WASHINGTON DC
CSA WASHINGTON DC CNO WASHINGTON DC
CSAF WASHINGTON DC CMC WASHINGTON DC
USMISSION USUN NEW YORK AMEMBASSY BONN
AMEMBASSY PARIS AMEMBASSY ATHENS
AMEMBASSY CAIRO AMEMBASSY KHARTOUM
AMEMBASSY ASMERA AMEMBASSY ADDIS ABABA
AMEMBASSY KAMPALA AMEMBASSY KINSHASA
AMEMBASSY ROME USDAO BONN GE
CDRUSASOC FT BRAGG NC//AOP-POL/AOP-COS//
CDRUSACAPOC FT BRAGG NC//AORC-OP/AORC-IN//
CDR4THPSYOPGP FT BRAGG NC//AORC-POG-CO/SC//
CDR 6THPSYOPBN FT BRAGG NC//AORC-POG-EC-CO/SC//
JAC MOLESWORTH RAF MOLESWORTH UK
USNMR SHAPE BE
OPS SUPPORT CENTER RAMSTEIN AB GE
USEUCOM AIDS VAHINGEN GE
USCINCEUR VAHINGEN GE//ETCC/ECJ3/ECJ1/ECJ2/ECJ4/ECJ5/ECJ6/EC/EC
MD//
USCINCEUR VAHINGEN GE//ECDC/ECCS/ECLA/ECPA/ECMD/ECIG/ECCH//
USCINCEUR ALT SHAPE BE//ECCC/SPASAC//
HQ USEUCOM LO WASHINGTON DC

REF/B/RMG/USCINCEUR/200035ZJUL94//
REF/C/RMG/CJCS/201431ZJUL94//
REF/D/RMG/USCINCEUR/211400ZJUL94//NOTAL//
AMPH/REF A IS JOINT STAFF REQUEST TO DEPLOY USEUCOM ASSESSMENT
TEAM TO GOMA; REF B IS USCINCEUR EXORD FOR DEPLOYMENT OF USEUCOM
SITE ASSESSMENT TEAM; REF C IS CJCS PLANNING ORDER FOR
DEVELOPMENT OF HUMANITARIAN RELIEF EFFORTS IN EASTERN ZAIRE; REF
D IS USEUCOM RWANDAN SITREP 003//
RMKS/CJCS HAS DIRECTED OPERATIONS ORDER DEVELOPMENT AND EXECUTION
LEVEL PLANNING FOR U.S. SUPPORT TO THE HUMANITARIAN RELIEF EFFORT
IN ZAIRE. TO PROPERLY SYNCHRONIZE THIS PLANNING EFFORT, AND TO
IMPROVE THE COMMAND AND CONTROL OVER THE ANTICIPATED U.S. SUPPORT
EFFORT, USCINCEUR DIRECTS THE FORMATION OF A JOINT TASK FORCE.
ADDITIONALLY, USCINCEUR DESIGNATES THE USEUCOM SITE ASSESSMENT
TEAM CHIEF AS COMMANDER JOINT TASK FORCE (FORWARD) FOR THE ON-
SITE EXECUTION OF EMERGING SHORT-NOTICE HUMANITARIAN RELIEF
TASKINGS. THIS MESSAGE CREATES AND TASKS THE JTF AND JTF (FWD),
AND TASKS THE COMPONENTS AND SUPPORTING COMMANDS TO PROVIDE JTF
STAFFING. FURTHER, THIS MESSAGE PROVIDES IMMEDIATE TASKING TO
CHIEF, USEUCOM SITE ASSESSMENT TEAM.
NARR/ORDTYPE/EXORD/USCINCEUR 001//
HEADING/TASK ORGANIZATION/
U.S. EUROPEAN COMMAND USCINCEUR
U.S. ARMY EUROPE CINCUSAREUR
U.S. AIR FORCES EUROPE CINCUSAFE
U.S. NAVAL FORCES EUROPE CINCUSHAVEUR
U.S. SPECIAL OPERATIONS COMMAND EUROPE COMSOCEUR
H.Q. MARINE FORCES EUROPE HQMARFOREUR
U.S. EUCOM SITE ASSESSMENT TEAM USESAT
JOINT TASK FORCE JTF
JOINT TASK FORCE (FORWARD) JTF (FWD)

GENTEXT/SITUATION/
1. (U) SITUATION.
1A. (U) SITUATION. IAW REF D.
1B. (U) THREAT ASSESSMENT. OPERATION WILL BE CONDUCTED IN A
PERMISSIVE ENVIRONMENT. LOCAL CITIZENS, REFUGEES, THIRD-COUNTRY
BT

SECTION 02 OF 08
PERSONNEL AND HUMANITARIAN RELIEF AGENCY REPRESENTATIVES ARE
LIKELY TO COOPERATE WITH U.S. PERSONNEL. MAIN THREAT IS FROM
DISEASE. MOB ACTION BY REFUGEES, AND BANDITRY/INTIMIDATION BY
INDIVIDUAL OR SEMI-ORGANIZED FORMER RWANDAN ARMY PERSONNEL AND BY
UNDISCIPLINED ZAIRIAN SECURITY FORCES. BOTH GROUPS HAVE ACCESS
TO A VARIETY OF WEAPONS. BOTH FORMER RWANDAN FORCES AND THE RPF
HAVE THE CAPABILITY TO INTERDICT AIR OPERATIONS AT GOMA, BUT
THERE IS NO REPORTED INTENTION NOR APPARENT MOTIVE TO DO SO.
1C. (U) FRIENDLY FORCES. VARIOUS MILITARY FORCES AND
REPRESENTATIVES OF NUMEROUS U.N. AGENCIES AND INTERNATIONAL
HUMANITARIAN RELIEF ORGANIZATIONS ARE OPERATING IN THE REGION.
USCINCEUR DEPLOYED A SITE ASSESSMENT TEAM TO GOMA, ZAIRE, WHICH
WILL BE OPERATING IN THE AREA.//
GENTEXT/MISSION/
2. (U) MISSION.

240000Z EFFECTIVE 231000Z JUL94, USCINCEUR ESTABLISHES A
JOINT TASK FORCE TO PLAN U.S. ASSISTANCE TO HUMANITARIAN RELIEF
AGENCIES AND THIRD COUNTRY FORCES CONDUCTING RELIEF OPERATIONS IN
ZAIRE IN ORDER TO ALLEVIATE THE SUFFERING OF RWANDAN REFUGEES
ON ORDER, USCINCEUR EXECUTES U.S. SUPPORT OPERATIONS, AND
PROVIDES LOGISTICAL SUPPORT TO THIRD COUNTRY FORCES AND
HUMANITARIAN RELIEF ORGANIZATIONS AS DIRECTED.//
GENTEXT/EXECUTION/
3. (U) EXECUTION.

3A. (U) CONCEPT OF OPERATIONS.
3A1(U) GENERAL. USCINCEUR CONDUCTS OPERATIONS IN
SUPPORT OF THIRD COUNTRY FORCES AND VARIOUS INTERNATIONAL
HUMANITARIAN RELIEF ORGANIZATIONS OPERATING TO RELIEVE THE
RWANDAN REFUGEE CRISIS IN ZAIRE AND THE SURROUNDING AREA. THIS
OPERATION WILL BE CONDUCTED IN FOUR PHASES. PHASE ONE
(ASSESSMENT) CONSISTS OF THE DEPLOYMENT OF A USEUCOM ADVANCED
ELEMENT AND SITE SURVEY TEAM DEPLOYMENT TO GOMA, ZAIRE; END-STATE
FOR THIS PHASE IS AN INPLACE, FORWARD DEPLOYED ASSESSMENT-TEAM
ESTIMATE OF THE CURRENT HUMANITARIAN AND THREAT SITUATIONS, AND
DETERMINATION OF THE REQUIREMENTS NECESSARY TO CONDUCT FOLLOW-ON
OPERATIONS. THIS PHASE IS ALREADY WELL UNDERWAY AND WILL LAST
APPROXIMATELY TWO WEEKS. PHASE TWO (PLANNING) ESTABLISHES A

DECLASSIFIED BY: HQ USEUCOM/ECJ3
DECLASSIFIED ON: 5 DEC 97
ACTION OFFICER: CDR M. NEDDLER, USN

SECTION 01 OF 08
USNMR SHAPE PASS TO GEN JOULWAN
OPER/SITE ASSESSMENT TEAM TO GOMA ZAIRE/USCINCEUR//
MSGID/EXECUTE ORDER/USCINCEUR/001/JUL//
SUBJ: USCINCEUR EXECUTE ORDER FOR ESTABLISHMENT OF U.S. JOINT
TASK FORCE FOR SUPPORT TO HUMANITARIAN RELIEF OPERATIONS IN ZAIRE
(U).
REF/A/RMG/JOINTSTAFF/191854ZJUL94//
HOUSEUCOMLO...INFO 1
JOINT STAFF V1 33
ACTION (U,P,6,7,8,F)
INFO SJS-W(1) CMAS(1) SJS-C(1)
CJCS:PA-J(1) MMCC:CMO(1) J1:MMO-J(1) J3:SOD-J(1)
J3(3) J3:JODEUR-J(1) WIDS(1) J4:LPEILD3-J(1) J7(6)
J5(1) J5:STRAT-J(1) QUAL CONTROL(1) J5:ORGN-J(1)
J5:NUC-J(1) J62-J(1) J5:AFRICA-J(1) J6U-J(1)
J5:WCEURNATO-J(1) J6B-J(1) J5:POLICY-J(1)
J8:PBAD-J(1) J3:SOD(2)
+STOC
SECDEF V2 12
ACTION (U,8,F)
INFO SECDEF-W(1) SECDEF-C(1) USDP:FILE(1)
ATSD:PA(1) USDP:AFR(1) USDP:DSAA(1) USDP-CH(1)
USDP:EP(1) USDP:SO-LIC(1) USDP:FCMA(1)
USDP:AFR POL(1) USDP:HRA(1)
+USDP:CCC
+SAFE
DIA V3 2
ACTION (U,6,7,8)
INFO J2J-J(1) DIA/MWRB(1)
+COMJSOC FT BRAGG NC//J2//

MCN=94203/04747 TOR=94203/1127Z TAD=94203/1159Z CDSN=MAU179

JOINT TASK FORCE FOR CONCEPT DEVELOPMENT, EXECUTION-LEVEL PLANNING, AND OPERATIONS ORDER DEVELOPMENT; END-STATE OF THIS PHASE IS THE FULLY FUNCTIONING JTF PLANNING CELL, AND A CINC-APPROVED AND PUBLISHED OPERATIONS ORDER. PHASE THREE (EXECUTION) DIRECTS JTF EXECUTION OF PLANNED U.S. OPERATIONS; END-STATE FOR THIS PHASE IS A FULLY FUNCTIONAL JTF CONDUCTING OPERATIONS IN BT

SECTION 03 OF 08

SUPPORT OF THE HUMANITARIAN RELIEF EFFORT. PHASE FOUR (REDEPLOYMENT) IS THE REDEPLOYMENT OF U.S. FORCES DUE TO THE SUCCESSFUL TRANSITION TO AN OPERATION RUN COMPLETELY BY THE UN AND THE VARIOUS INTERNATIONAL RELIEF ORGANIZATIONS.

3A2. (U) THIS ORDER SPECIFICALLY DIRECTS PHASE TWO OF THE OPERATION AND DIRECTS ESTABLISHMENT OF A JTF HEADQUARTERS TO IDENTIFY MISSION REQUIREMENTS AND CONDUCT THE OPERATIONAL PLANNING REQUIRED TO SUPPORT POTENTIAL U.S. OPERATIONS IN THE AREA. NLT 231000Z JUL 94 COMMANDER JTF ASSEMBLES THIS PLANNING HEADQUARTERS AT BUILDING 3378 AT KELLEY BARRACKS, STUTTGART GERMANY TO CONDUCT CONCEPT DEVELOPMENT, EXECUTION-LEVEL PLANNING, AND OPORD DEVELOPMENT. ADDITIONALLY, THE USEUCOM SITE ASSESSMENT TEAM CHIEF IS DESIGNATED JTF (FORWARD), AND IS TASKED WITH EXECUTION OF EMERGING SHORT NOTICE HUMANITARIAN RELIEF REQUIREMENTS.

3A3. (U) COMMANDER'S INTENT. THIS OPERATION IS FAST-MOVING. ALL INVOLVED MUST EXPECT MISSION REQUIREMENTS TO CONTINUOUSLY EVOLVE. THEREFORE, PARALLEL PLANNING, DEPLOYMENT AND EXECUTION MUST BE EXPECTED. IT IS IMPERATIVE THAT ALL UNDERSTAND THE INTENT OF THIS OPERATION IS TO PROVIDE SUPPORT TO INPLACE THIRD COUNTRY MILITARY FORCES AND THE VARIOUS INTERNATIONAL HUMANITARIAN AGENCIES; THE INTENT IS NOT REPEAT NOT TO ESTABLISH A U.S. UNILATERAL HUMANITARIAN RELIEF OPERATION. IN THAT VEIN, I WANT TO ACHIEVE AN OPERATIONAL END-STATE WHERE RWANDAN REFUGEES HAVE CONFIDENCE IN THEIR SAFETY AND ARE RETURNING TO RWANDA IN A PEACEFUL AND ORDERLY MANNER. I VIEW FULLY INTEGRATED PSYOP AND CIVIL AFFAIRS CAMPAIGNS TO BE CENTRAL TO ACHIEVING THIS END-STATE. ADDITIONALLY, I WANT TO CREATE THE CONDITIONS WHICH ALLOW THE TRANSFER OF RESPONSIBILITY FOR EXECUTION OF HUMANITARIAN SUPPORT OPERATIONS TO THE UNHCR AND CIVILIAN HUMANITARIAN AGENCIES AS SOON AS POSSIBLE IN ORDER TO PERMIT THE ORDERLY WITHDRAWAL OF U.S. FORCES. AS IN ALL OPERATIONS, THE SAFETY OF OUR FORCES IS PARAMOUNT. WHILE THE MILITARY THREAT TO OUR FORCES IS LOW, COMMANDERS MUST BE PREPARED FOR THE CHAOS RESULTING FROM THE MASSIVE INFUX OF REFUGEES TO CREATE A WIDE VARIETY OF NON-STANDARD THREATS TO OUR FORCES. IN THIS ENVIRONMENT, THE THREAT OF DISEASE IS AS HIGH A CONCERN AS THE THREAT FROM WEAPONS. FORCE PROTECTION IN ALL FORMS IS OF PREMIER IMPORTANCE, AND I EXPECT EACH COMMANDER TO BE PERSONALLY AND AGGRESSIVELY INVOLVED IN ITS EXECUTION.

3B. (U) FIRST TASKING ASSIGNMENT -- CINCUSAREUR.

3B1. (U) DESIGNATE COMMANDER JOINT TASK FORCE AND PROVIDE PLANNING STAFF (AS AMENDED BELOW) TO PLAN, COORDINATE. BT

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AND EXECUTE HUMANITARIAN RELIEF SUPPORT OPERATIONS. IDENTIFY THOSE PERSONNEL REQUIREMENTS WHICH CANNOT BE FILLED BY USAREUR RESOURCES.

3B2. (U) PRESENT IMMEDIATELY TO USCINCEUR ECCC/ECDC/ECCS/ECJ3 AN OVERVIEW OF THE COMPOSITION OF THE JTF HEADQUARTERS PLANNING CELL, A PROPOSAL FOR STANDING UP THIS PLANNING CELL, AND THE ENVISIONED PLAN FOR TRANSITIONING FROM A JTF PLANNING CELL TO A FULLY OPERATIONAL JTF. BE PREPARED TO PROVIDE ROUTINE PERIODIC BRIEFINGS TO THE USCINCEUR COMMAND ELEMENT ON THE STATUS OF PLANNING AND ON-GOING OPERATIONS AS REQUIRED.

3B3. (U) RECOMMEND TO USCINCEUR ECJ3/ECJ1 THOSE JOINT PLANNING STAFF BILLET REQUIREMENTS TO BE FILLED BY USEUCOM COMPONENT COMMANDS AND BY USEUCOM STAFF.

3B4. (U) PROVIDE ADP AND OFFICE SUPPLY SUPPORT IN ORDANCE WITH PARA 4B BELOW.

3B5. (U) PROVIDE ADDITIONAL SUPPORT AS REQUIRED.

3C. (U) SECOND TASKING ASSIGNMENT -- CINCUSAFE.

3C1. (U) PROVIDE THE FOLLOWING JTF AUGMENTATION PERSONNEL:

JTF DEPUTY COMMANDER/CHIEF OF STAFF 0-6

MCN=94203/04747

TDR=94203/1127Z

TAD=94203/1159Z

CDSN=MAU179

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2210357 .000 04

DEPUTY J-4

0-5

3C2. (U) DEVELOP PLAN TO PROVIDE MOTION PICTURE VIDEOGRAPHERS AND STILL PHOTOGRAPHERS/PHOTOJOURNALISTS TO OBTAIN COMBAT CAMERA DOCUMENTATION OF U.S. SUPPORT TO HUMANITARIAN RELIEF OPERATIONS. SUPPORT PSYOP EFFORTS AS REQUIRED.

3C3. (U) BE PREPARED TO PROVIDE FORCES TO COMMANDER JTF AS REQUIRED FOR THE PLANNING AND EXECUTION OF THIS OPERATION.

3C4. (U) BE PREPARED TO COORDINATE REFUELING AND AIRLIFT SUPPORT.

3C5. (U) PROVIDE OTHER SUPPORT AS REQUIRED.

3D. (U) THIRD TASKING ASSIGNMENT -- CINCUSNAVEUR.

3D1. (U) PROVIDE THE FOLLOWING JTF AUGMENTATION PERSONNEL:

DEPUTY J-3

0-6

3D2. (U) BE PREPARED TO PROVIDE FORCES TO COMMANDER JTF AS REQUIRED FOR THE PLANNING AND EXECUTION OF THIS OPERATION.

3D3. (U) PROVIDE SUPPORT AS REQUIRED.

3E. (U) FOURTH TASKING ASSIGNMENT--HQ MARFOREUR.

3E1. (U) BE PREPARED TO PROVIDE FORCES TO COMMANDER JTF AS REQUIRED FOR THE PLANNING AND EXECUTION OF THIS OPERATION.

3E2. (U) PROVIDE ADDITIONAL SUPPORT AS REQUIRED.

3F. (U) FIFTH TASKING ASSIGNMENT -- COMSOCCUR.

BT

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3F1. BE PREPARED TO PROVIDE COMBAT TALON ASSETS IN SUPPORT OF THE POTENTIAL AIRDROP OF HUMANITARIAN RELIEF SUPPLIES.

3F2. (U) BE PREPARED TO PROVIDE FORCES TO COMMANDER JTF AS REQUIRED FOR THE PLANNING AND EXECUTION OF THIS OPERATION.

3F3. (U) PROVIDE ADDITIONAL SUPPORT AS REQUIRED.

3G. (U) SIXTH TASKING REQUEST--USCINCSOC.

3G1. (U) REQUEST PSYOP ASSESSMENT TEAM (POAT) TO CONDUCT PSYOP PLANNING IN SUPPORT OF THIS OPERATION. ANTICIPATE FILL OF REQUIREMENT THROUGH 4TH POG (A) PERSONNEL CURRENTLY TDY IN THEATER.

3G2. (U) BE PREPARED TO ESTABLISH AND DEPLOY A PSYOP TASK FORCE (POTF). POTF TO BE OPCON TO COMMANDER JTF.

3G3. (U) REQUEST CIVIL AFFAIRS PLANNING ELEMENT TO CONDUCT CIVIL AFFAIRS PLANNING IN SUPPORT OF THIS OPERATION.

3H. (U) SEVENTH TASKING ASSIGNMENT--COMMANDER JOINT TASK FORCE.

3H1. (U) DETERMINE TYPE AND LEVEL OF ASSISTANCE REQUIRED TO BEST SUPPORT DEPLOYED THIRD COUNTRY FORCES AND VARIOUS INTERNATIONAL HUMANITARIAN RELIEF ORGANIZATIONS CONDUCTING RWANDAN REFUGEE RELIEF OPERATIONS IN ZAIRE. SUBMIT PROPOSED OPORD FOR USCINCEUR APPROVAL NLT 29 1100(Z) JUL 94. INCLUDE THE FOLLOWING AS PART OF MISSION ANALYSIS AND PLANNING.

3H2A. (U) DETERMINE FORCE, TRANSPORTATION, LOGISTICAL, AND COMMUNICATIONS REQUIREMENTS.

3H2B. (U) PREPARE A PSYOP CAMPAIGN PLAN IN SUPPORT OF HUMANITARIAN OPERATIONS. IDENTIFY PROPOSED PSYOP OBJECTIVES, THEMES, APPROVAL CHAIN, AND CONCEPT FOR EMPLOYMENT OF PSYOP TO ECJ35. PLAN PSYOP EFFORTS TO SUPPORT THE HUMANITARIAN EFFORT AND THE RETURN OF REFUGEES TO RWANDA. BE PREPARED TO ORGANIZE JOINT AND COMBINED PSYOP PLANNING CELL. ADDITIONALLY, IDENTIFY SPECIFIC PERSONNEL, EQUIPMENT, AND CAPABILITIES REQUIREMENTS.

3H2C. (U) DEVELOP AND PROVIDE PROPOSED PUBLIC AFFAIRS GUIDANCE TO USCINCEUR PUBLIC AFFAIRS.

3H2D. (U) DEVELOP AND PROVIDE AN IMAGERY COLLECTION PLAN TO USCINCEUR ECJ2-C. CONSIDER REQUIREMENT FOR BROAD AREA COVERAGE TO SUPPORT MAPPING, CHARTING, AND GEODESY.

3H2E. (U) IDENTIFY AND DEVELOP A CIVIL AFFAIRS EMPLOYMENT PLAN.

3H2F. (U) IDENTIFY ADMONDMENTS TO RULES OF ENGAGEMENT PROVIDED IN PARA 3K9 REQUIRED FOR EXECUTION.

3H2G. (U) IDENTIFY REQUIREMENTS FOR EMPLOYMENT OF RESERVE FORCES.

3H3. (U) BE PREPARED TO EXCHANGE LIAISON OFFICERS WITH

BT

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FRENCH MILITARY PLANNERS AND WITH THE UNHCR AS REQUIRED.

3I. (U) EIGHTH TASKING ASSIGNMENT--CHIEF, USEUCOM SITE ASSESSMENT TEAM.

3I1. (U) EFFECTIVE IMMEDIATELY, CHIEF, USEUCOM SITE ASSESSMENT TEAM IS DESIGNATED COMMANDER JOINT TASK FORCE

(FORWARD). ASSUME COMMAND OF ALL U.S. FORCES DEPLOYED IN SUPPORT OF INTERNATIONAL HUMANITARIAN RELIEF OPERATIONS IN EASTERN ZAIRE. ON ORDER, CHOP OPCON TO COMMANDER JTF.

312. (U) DETERMINE TYPE AND LEVEL OF ASSISTANCE REQUIRED TO BEST SUPPORT DEPLOYED THIRD COUNTRY FORCES AND VARIOUS INTERNATIONAL HUMANITARIAN RELIEF ORGANIZATIONS CONDUCTING RWANDAN REFUGEE RELIEF OPERATIONS IN ZAIRE.

313. (U) CONDUCT LIAISON WITH INPLACE THIRD COUNTRY FORCES AND INTERNATIONAL HUMANITARIAN RELIEF ORGANIZATIONS AND DETERMINE FORCE, TRANSPORTATION, LOGISTICAL, AND COMMUNICATIONS REQUIREMENTS IN ORDER TO:

313A. (U) PROVIDE IMMEDIATE ASSISTANCE TO ONGOING EFFORTS FOR THE ESTABLISHMENT AND OPERATION OF WATER DISTRIBUTION/PURIFICATION SYSTEMS.

313B. (U) ESTABLISH AN AIRHEAD AND DISTRIBUTION CAPABILITY AT ENTEBBE, UGANDA AND UVIRA, ZAIRE IN ORDER TO SUPPORT ONGOING RELIEF OPERATIONS.

313C. (U) PROVIDE 24 HOUR AIRFIELD SUPPORT SERVICES AS REQUIRED AT GOMA, BUKAVU, AND OTHER AIRFIELDS IN ORDER TO SUPPORT HUMANITARIAN SUPPORT OPERATIONS.

313D. (U) ESTABLISH OVERALL MANAGEMENT OF LOGISTICS IN SUPPORT OF THIRD COUNTRY AND INTERNATIONAL HUMANITARIAN AGENCIES.

313E. (U) EVALUATE POSSIBLE DROPZONES AND DISTRIBUTION MECHANISMS FOR POTENTIAL AIRDROP OF HUMANITARIAN RELIEF SUPPLIES.

314. (U) PROVIDE OTHER SUPPORT AS REQUIRED.

3J. (U) NINTH TASKING ASSIGNMENT -- DAO PARIS.

3J1. (U) PROVIDE SUPPORT AS REQUIRED.

3K. (U) TENTH TASKING REQUEST--JOINT STAFF.

3K1. (U) REQUEST APPROVE AN UNCLASSIFIED CODENAME FOR OPERATIONS IN SUPPORT OF THE HUMANITARIAN RELIEF EFFORT IN EASTERN ZAIRE.

3L. (U) ELEVENTH TASKING ASSIGNMENT--USCINTRANS.

3L1. (U) BE PREPARED TO PROVIDE AERIAL REFUELING AND AIRLIFT SUPPORT AS REQUIRED.

3L2. (U) PROVIDE OTHER SUPPORT AS REQUIRED.

3M. (U) COORDINATING INSTRUCTIONS:

BT

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3M1. (U) THIS EXORD EFFECTIVE FOR PLANNING AND EXECUTION UPON RECEIPT.

3M2. (U) DIRLAUTH ALCON, KEEP HQ USEUCOM ETCC INFORMED.

3M3. (U) INCREMENTAL DEPLOYMENT OF IN-THEATER FORCES TO FACILITATE PLANNING IS AUTHORIZED.

3M4. (U) DEPLOYMENT OF U.S. MILITARY PERSONNEL INTO RWANDA IS NOT AUTHORIZED. FUTURE OPERATIONS IN RWANDA ARE NOT PRECLUDED, BUT REQUIRE STRONG JUSTIFICATION.

3M5. (U) LIAISON WITH THE GOF AND UMCR IS AUTHORIZED.

3M6. (U) ANTICIPATED LENGTH OF OPERATIONS: IN EXCESS OF 90 DAYS.

3M7. (U) C-DAY: 20 JUL 94.

3M8. (U) AIRLIFT MOVEMENT PRIORITY: 1B1.

3M9. (U) RULES OF ENGAGEMENT (ROE): PEACETIME ROE ARE IN EFFECT. SUBMIT PROPOSED CHANGES TO ROE TO USCINCEUR ECJ3/ECLA FOR SUBMISSION TO CJCS.

3M10. (U) CLASSIFICATION GUIDANCE. THIS OPERATION IS CLASSIFIED CONFIDENTIAL UNTIL PUBLIC ANNOUNCEMENT IS MADE BY OASD(PA) OR USCINCEUR ECPA.//

GENTEXT/ADMIN AND LOG/

4. (U) ADMINISTRATION AND LOGISTICS.

4A. (U) FUNDING. UP-FRONT FUNDING WILL NOT BE PROVIDED BY USCINCEUR NOR CJCS. SUPPORTING UNITS SHOULD CAPTURE ALL COSTS OF THE OPERATION, AND REPORT THEM TO HQ USEUCOM ECCM.

4B. (U) ADP SUPPORT. DUE TO SIGNIFICANT USCINCEUR ADP RESOURCES BEING UTILIZED BY ONGOING THEATER JTF/CTF AND NATO SUPPORT OPERATIONS, USCINCEUR WILL NOT PROVIDE ADP RESOURCES IN SUPPORT OF THIS JTF. CINCUSAREUR WILL PROVIDE STU-III ASSETS (4B AVAILABLE PHONELINES--ALL ARE PRESENTLY EQUIPPED WITH CIVILIAN PHONES), PERSONAL COMPUTERS AND PRINTERS, AND MMCCS TERMINALS. USEUCOM WILL PROVIDE ONE MMCCS PRINTER, AND ONE DESK-TOP COPIER. CINCUSAREUR IS DIRECTED TO PROVIDE, AND COMMANDER JTF IS ONLY AUTHORIZED TO USE THE FOLLOWING USCINCEUR SOFTWARE-STANDARDS ON ALL ADP: WORD PERFECT 5.1, HARVARD GRAPHICS 2.3, LOTUS 2.3, DBASE III PLUS, AND PROCCM PLUS.

4C. (U) PUBLIC AFFAIRS. PA POLICY WILL BE ACTIVE, HOWEVER NO PUBLIC ANNOUNCEMENT OF THIS OPERATION IS AUTHORIZED AT THIS TIME. REQUEST PROPOSED PUBLIC AFFAIRS GUIDANCE BE SUBMITTED TO USCINCEUR ECPA. REFER ALL QUERIES TO USEUCOM ECPA, DSN 430-8345, POC: MAJ COX.

4D. (U) USE OF JOPES IS DIRECTED. OPLAN 4241A HAS BEEN CREATED ON THE EUCCM HOST TO SUPPORT THE FULL PLANNING OF THIS OPERATION. ALL MOVEMENT REQUIREMENTS, REGARDLESS OF THE MODE AND BT

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SOURCE OF TRANS. WILL BE ENTERED, TAILORED, AND SOURCED HLT THE APPROVAL DATE OF THE PHASE TWO OPOD. TELECONFERENCE OPS93 ON THE EUCCM HOST WILL BE USED TO FACILITATE COORDINATION, AND WILL BE THE PRIMARY TASKING/REQUIREMENTS/SOURCING SYSTEM.

4E. (U) LOGISTICS. CINCUSAREUR WILL ARRANGE FOR THE LOGISTICS SUPPORT OF THE JTF HQ. UNITS ASSIGNED TO THE JTF WILL BE SUPPORTED BY SERVICE MEANS.//

GENTEXT/COMMAND AND SIGNAL/

5. (U) COMMAND AND SIGNAL.

5A. (U) COMMAND: USCINCEUR IS THE SUPPORTED U.S. COMMANDER AND THE SUPPORTING U.S. COMMANDER TO THE VARIOUS INTERNATIONAL HUMANITARIAN RELIEF ORGANIZATIONS AND TO THIRD COUNTRY MILITARY FORCES. COMMANDER JOINT TASK FORCE IS DESIGNATED THE SUPPORTED JTF COMMANDER. CINCUSACOM, USCINCENT, USCINCPAC, USCINCSO, USCINCSpace, USCINCSOC, USCINSTRAT AND USCINSTRANS ARE SUPPORTING COMMANDERS. CINCUSNAVEUR, CINCUSAFE, CINCUSAREUR, COMSOCEUR, AND HQ WARFOREUR ARE SUPPORTING COMPONENT COMMANDERS. DIRNSA, DIA, CIA, DLA, DISA, DMA, DOS, AND THE MILITARY SERVICES ARE SUPPORTING NATIONAL AGENCIES. NCEUR, JAC MOLESWORTH, DISA-EUR, AND DEUR-D ARE SUPPORTING THEATER AGENCIES. DIRLAUTH AUTHORIZED. KEEP USCINCEUR ETCC INFORMED.

5B. (U) SIGNAL. WHERE CRITICAL COMMUNICATION RESOURCES ARE NOT SATISFIED BY AUGMENTING OR SUPPORTING UNITS, COMMANDER JTF WILL IDENTIFY REQUIREMENTS FOR CJCS CONTROLLED TACTICAL COMMUNICATIONS ASSETS TO USCINCEUR ECJ6 IAW CJCS MOP 3, 31 JAN 90. USCINCEUR ECJ6 WILL ASSIST COMMANDER JTF WITH FREQUENCY ALLOCATION, AND SATELLITE CHANNELS AND CIRCUITS WITHIN THE SCOPE OF THIS OPERATION.

5C. (U) ACTION ADDRESSEES ACKNOWLEDGE RECEIPT OF THIS MESSAGE TO USCINCEUR/ETCC/STU-III/DSN 430-5065/5067.

5D. (U) POC IS COL DAN GOODRICH, ECJ35, DSN 430-4289 FOR PLANNING AND CAPT JOHN DAILEY, ECJ33, DSN 430-4200 DURING EXECUTION.//

AKNLDG/Y//

DECL/QADR//

BT BT