

DECLASSIFIED

Authority **NNJ003021**  
By **MBNARA** Date **06/05/02**

82. Chief, FBM to COS, Karlsruhe, "[Gehlen Organization]," 9 February 1949

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~~TO GERMANY ONLY~~  
OFFICIAL DISPATCH

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DISPATCH NO. [ ]

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CLASSIFICATION CONTROL

TO : Chief, Karlsruhe Station

DATE: 9 February 1949

FROM : Chief, Foreign Branch M

Attch [ ]

SUBJECT: GENERAL-  
SPECIFIC: [ ] [ ]

CENTRAL INTELLIGENCE AGENCY  
CLASSIFICATION  
Cancelled  
Changed to: *Secret*  
BY AUTHORITY: [ ]

REFERENCE: [ ] [ ]

1. After careful perusal of your Report of Investigation it has been our realization that the successful management of this operation will depend largely upon the direction and influence exerted by your staff and this headquarters. At this time we are able to furnish suggestions and recommendations to cover the take-over period only. No comprehensive general policy directive can be issued until such time as the complexities of this operation have been clarified. Needless to say the initial phase will involve a detailed review of all operations, expenditures, administrative problems, etc.

2. The following are our recommendations:

a. Present area priorities be retained until the results of entire coverage have been observed during a three month period at least.

b. Target priorities continue as at present, i.e. 50% tactical; 20-30% strategic; remainder political and economic.

c. Total monthly amount of money available for operations to be decided after determination of fixed monthly expenditures, e.g. total cost of all fixed salaries; average monthly cost of administrative expenditures, maintenance of installations, vehicles, etc. We presume that the 287 individuals who make up the staff of the central organization and communications section are paid on a salary basis.

d. In accordance with German aims, emphasize trimming the size of the operations in the Soviet Zone while attempting to raise the level of penetration.

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e. For your suggestion all strategic operations now in developmental stage be examined on a project basis account.

R. HEDGECOCK  
AUTHENTICATING OFFICER

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- f. Attempt establish adequate communications with agents already placed for strategic intelligence.
  - g. Information on Rumanian and Hungarian operations be submitted to the Austrian mission for examination, but not without prior Washington clearance inasmuch as ~~KG-021~~ relations with other missions of this organization have not yet been worked out.
  - h. Specific progress of BRABUER in the strategic field be spelled out, and detailed project plans submitted.
  - i. CI operations be limited to those permitted under the present EUCOM directive, viz., to protect the security of operations.
  - j. Promote closer liaison with CIC in order to turn over Amson leads if not within interests of this organization.
  - k. Careful review CI operations extending beyond scope permitted, e.g. SMB Thuringia, CSS, Soviet Mission Ansbach, etc.
  - l. Consider possibility turning over operations of Berlin subsection to BOB.
  - m. Appropriate CI section supply study on RIS as presently known, for purposes of evaluation.
  - n. Army to render immediate decision on payment of QM items.
3. We are mindful of the numerous other factors to be considered in this operation but are withholding comment until we are certain of where we tread. The communications complex is one such factor.
4. Reports procedures have been the subject of a separate memorandum. On such items as finances, agent control, personnel, administrative procedures, etc., we shall wait until you have had ample time to study the requirements, and submit on the spot recommendations.

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