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96888-76

Approved For Release 2003/06/06 : CIA-RDP96B01172R000400030024-0

WELCOMING/KEYNOTE COMMENTS
BY MAJ GEN JOHN E. KULPA

*Atw, cy 46,
33 pgs*

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As you can see I have been associated with satellite reconnaissance for a long time and, as such, have a great feeling of identity with [] security and the group meeting here. I know that, in addition to the [] Security Officers, a key member of [] program management is representing each company. I know you are all busy people. I appreciate this representation and think it is necessary to achieve the goals of this meeting.

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1. The mission of the Special Projects organization is to develop and operate reconnaissance satellites, return the data to earth and deliver it to the processing center. Intelligence collection and security are intertwined. A successful intelligence collection system, in order to remain useful, must be secure. In the case of satellites, it is a particularly hard job keeping satellite systems secure, because satellites are fragile, operate in the open environment of space and can be the target of political complaints from countries who feel their privacy rights are being invaded. Further, launches can't be hidden and satellites can be tracked and traced. For those reasons, which make security both difficult and important, we have tried to keep a close interlock between management of the systems and security.

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Thus far, there has been reasonably good success in keeping the subject of satellite reconnaissance out of international and national debates. There has been no systemitized challenge, as to the legitimacy of the operation. The constraining of discussion of satellites for reconnaissance is now DOD SECRET, more change may come. That is, there may be in the future, from time to time, official acknowledgements of satellite reconnaissance by Government officials. If this occurs, we believe there will be little real effect on day-to-day security, associations, capabilities, missions, plans and operations.

Protecting the details of technologies, capabilities, methods, sources, logistics, industrial potential in the operations of reconnaissance satellites will, I perceive, remain in the [] system and be our challenge to keep secure.

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2. Let me talk about a new approach that will offer interesting [] security challenges.

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Until now, the assets and resources of reconnaissance satellites have been devoted to fulfill the national mandate

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and covert relationships. However, in no case should any individual with a [] clearance act against his conscience. The means, as well as the ends of our job are and will remain absolutely legal and ethical. We can secure our systems and be honest, in fact, honesty and security go together.

Let me be blunt, there is nothing wrong in keeping our mouths shut.

I also want to again re-emphasize the need to avoid any conflict of interest situations. SAFSP personnel will not accept any gratuity and I ask your cooperation in avoiding embarrassing situations.

The subject of ethics is very close to the whole phenomenon of management responsibility in the changing social environment. Even before Watergate, the advent of OSHA, Freedom of Information Law and EEO had its impact on management in both Government and industry. These social changes are important and healthy for our society but they do cause additional considerations in managing [] security. Later in the day more attention will be given to social issues.

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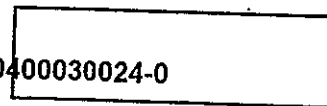
3. About day to day security - You are well aware that we have avoided a rigid compliance security program. We do not have an SAFSP [redacted] security representative in your plant. We look to you to carry out the mandate of conducting [redacted] security. Generally, over the years, you have done a good job, and I understand the often difficult position you may be in when the goals of management appear to be inhibited by [redacted] constraints. My Deputy Directors and I appreciate the outstanding accomplishments of [redacted] security over the years that could not have been achieved without a lot of hard work and sacrifice by the [redacted] security officers.

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The reason for this meeting, however, is that I see symptoms that suggest a loss of vitality. TOP SECRET material has been lost on the streets. [redacted] information is popping up in non-[redacted] even unclassified, documents. I have just reviewed a report of a briefed-individual describing a program mission to an uncleared person. These and other examples of concern will be discussed in more detail later in the day.

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You, the people in this room, are the binding force for our programs. I do not have as much of an opportunity as



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I would like to talk to you either individually, or in groups, about the importance of our security program. What we hope to achieve by our meeting today, is a better understanding by those of you in management positions so that you can fulfill your responsibility in assuring the protection of information vital to continued successful intelligence collection by satellite.

I thank you for your assistance in the past and encourage you to the challenges of the future.