20 April 1992

- Revise 5 March briefing based on Fuhrman briefing
- Identify impacts, if any
- Identify sub-areas to work (mostly implementation)
- Coordinate with committee
  - REAL move, with date attached, provides milestones to overt/covert study
  - Propose some sort of security working group to integrate security into relocation planning
  - Identify security issues associated with Westfields consolidation as they relate to overt/covert NRO study
- Security alternative position evaluation options
  - Lay covert-only cards on table?
  - Quantify incremental exposure risk of NRO
    - SECRET use of DSPO appears to solve most problems
    - Abandon advocacy of covert NRO and implement Fuhrman proposals
  - Farm out revised briefing with SSS for one last shot by programs
    - Expect little, if any, feedback
- Provide integrated briefing to Saga Hill Watch
  - Must show implementation of Fuhrman and identify issues
  - Can come up with same results as Fuhrman after Fuhrman: Great Monday morning quarterbacking
  - Could show that independent conclusions ratified Fuhrman
  - Give ourselves a suspense for draft implementation consistent with milestones
  - Propose security sub-committee to work security-related issues
- Calibrations:
  - Replace mission statement with Fuhrman statement
  - Identity of Director: Second option to delete DSPO, if it goes away
  - Key offices/officials: Stop after March. Prepare option to delete

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SECRET
TALENT KEYHOLE CHANNELS
JOINTLY
references to DRSP and ARSP

- Things Fuhrman didn’t address:
  - Reason for declassifying "fact of"
  - Location within USG
  - Charter
  - Classification of "fact of" budget PE or dollar amount
  - DoD Directives applicability
    - Use of CIA contracting methods identified
    - Must have DoD contracts for SECRET and UNCLASSIFIED work [LSI]
  - Physical and personal security
  - FOIAs
  - New classification guidance
  - Personnel security relating to any

- Things didn’t address that Fuhrman did:
  - Revelation of in addition to suite
    (why???)

IMPACTS RESULTING FROM

- Revelations about as director
  - Organization has built classified space programs for 30 years
  - Expertise with MSI analysis and techniques
  - Open speculation of is part of NRO
- Direct management relationship between Faqa and
  - Revise Orr letter??
- Open arguments relating to procurement authority in SAF circles
- Media attention geared towards "black" world - not...
- Relocation impacts
  - Traceability of [redacted] and [redacted] to Westfields
  - [redacted] is left hanging; it can't be at Westfields
  - Disappearance of [redacted] could take white support organization from [redacted]
IMPLEMENTATION OF FUHRMAN RECOMMENDATIONS

- Integrate with transition team
  - Pass management-related open items to them
    - Location within government
    - Charter
- Identify security-related items and form sub-committee
  - Move of
  - Military issues such as personnel, rating chains, organizational names as they relate to overt NRO
  - Same issues as they relate to covert or SECRET NRO
  - Make physical security and personal protection recommendations
- Sub-committee could be nucleus of overt/covert team
- Turn attention to facts needing decompartmentation for SMO
  - Take study results & integrate with existing recce systems
  - Modify Rush memo and NSD-30 to allow below TK level
  - Draft ourselves, or hire contractor to draft, classification guidance
  - Should be consistent with committee work

SECURITY ALTERNATIVE POSITION

- After the initial report, the security community proposed a more conservative approach to decompartmenting and declassifying the NRO
  - Is this worth pursuing after Fuhrman?
- Given lack of NSC consensus, do we want to advocate covert NRO based on:
  - Similarity to NSA and CIA DOs?
  - International feelings towards US overhead recce directed at them?
  - Protection of Westfields
BRIEFING TO FRONT OFFICE

- We briefly tie together the work and simply state we came to the same conclusions as Fuhrman independently.

- Have identified issues not addressed by Fuhrman (list them).

- We have quantified security alternative approach.

- Have integrated (prerequisite) with [Redacted] and propose we work several security-related issues for a variety of options:
  - Does [Redacted] work at Westfields? / If [Redacted] exists, is it in the Pentagon?
  - Preserve existing chains-of-command for [Redacted] / don't care anymore.
  - Work downgrading of NRO facts to SECRET for [Redacted].
  - Does DSPO exist? / Does it deactivate?
  - Make-up of Suite HQ presence
  - Physical security and personal security.

- Disband ourselves as an ad hoc group and integrate with [Redacted] except for sub-committee?